



MANAGERIAL ACCOUNTING

Syllabus

III 2.16

Specialty: 073 “Management”

Educational program “Business Administration in Management and International Business”

Quarter/Year: Spring/2022

ECTS Credits: 6

Instructor: Lesya Leshchii, Ph.D

US Credits: 3

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Prerequisites: Principles of Accounting

Course Description

This course introduces students to the concepts and applications of managerial accounting. Students focus on analysis and recording of various manufacturing costs, cost-volume-profit analysis, short-term decision making, creation of static and flexible budgets and reports, evaluation of capital investments, and various costing systems.

Course Outcomes

PH3. Demonstrate knowledge of theories, methods and functions of management, modern concepts of leadership.

PH4. Demonstrate skills to identify problems and justify management decisions.

PH6. Identify skills of search, collection and analysis of information, calculation of indicators to justify management decisions.

PH8. Apply management methods to ensure the effectiveness of the organization.

PH10. Have the skills to justify effective tools to motivate the staff of the organization.

PH12. Assess the legal, social and economic consequences of the organization.

PH15. Demonstrate the ability to act socially responsibly and socially consciously on the basis of ethical considerations (motives), respect for diversity and interculturalism.

PH16. Demonstrate skills of independent work, flexible thinking, openness to new knowledge, be critical and self-critical.

Competencies

3K9. Ability to learn and master modern knowledge.

3K11. Ability to adapt and act in a new situation.

3K13. Appreciation and respect for diversity and multiculturalism.

CK6. The ability to act socially responsibly and consciously.

CK12. Ability to analyze and structure the problems of the organization, to form sound decisions.

CK14. Understanding of the principles of psychology and use them in professional activities.

Internationality: The international aspect of the course includes understanding of Management Accounting for conducting and managing international business, understanding and calculating the costs of international companies and evaluating and forecasting their activities in general.

Communications

For individual issues, students should contact the professor **ONLY** by given e-mail or by Moodle. In the Subject line they should put: **UACUFirstName LastName**. E-mail messages will normally be answered within 24 hours.

Note! Only emails sent from the student's corporate email address will be answered.

Student Responsibilities

Time Commitment

The study of technical courses is cumulative (i.e., an understanding of earlier material is necessary to grasp concepts covered later). Past experience has shown a high correlation between procrastination and low grades. Students must be committed to completing tasks on time.

Technical Aspects

The student is obliged to provide himself/herself with all the necessary technical equipment for the educational process (laptop or computer, webcam, headsets or headphones and microphone), as well as access to the Internet.

Only students signed-in with their own first and last name are allowed into video lectures in Zoom.

Grading Policy

The course is based on mastery of course outcomes. Student grades for this course will be calculated based on performance.

Note: the minimal grade to pass a subject is 60%.

Graduate Grading Guidelines

The assignment of a letter grade for a course is an indication of the student's overall success in achieving the learning outcomes for the course. The course letter grade may be viewed as a summary statement of the student's achievement in individual assessments (assignments & activities). These assessments are intended to identify for students their strengths as well as those areas in need of improvement. Student work is assessed according to the guidelines below.

Course-level Grading guidelines:

Grade	ECTS Grade	International Grade
90% - 100%	A	5 (Excellent)
83% - 89%	B	4 (Very Good)

75% - 82%	C	4 (Good)
70% - 74%	D	3 (Good)
60% - 69%	E	3 (Acceptable)
35% - 59%	FX	Not acceptable, possible repetition of course

Criteria for grading:

ECTS grade	Requirements for the student
A	The student demonstrated a comprehensive systemic and in-depth knowledge of program material; processed basic and additional literature; obtained a solid grasp of the conceptual apparatus, methods, techniques and tools provided by the program; found creative abilities in the presentation of the educational program material both on this issue and on related modules of the course and related courses, or the student had a current control of 90-100 points
B	The student demonstrated good knowledge of program material; processed the basic literature, mastered the conceptual apparatus, methods, techniques and tools provided by the program, but with some inaccuracies
C	
D	The student showed mediocre knowledge of the core program material; learned information mainly from a lecture course or just one textbook; mastered only certain methods, techniques and tools provided by the program
E	
FX	The student has significant gaps in knowledge of the main program material; fragmentary mastered the basic concepts, techniques and tools; significant mistakes are made when using them

Maximum total possible points – 100 points incl. (Midterm and Final exam are 60% of overall evaluation, where Midterm – 20% and Final – 40%)

Homework, quizzes and active Participation in classes – 27 points

Project Assignment – 8 points

Attendance - 5 points

Midterm exam – 20 points

Final exam – 40 points

Assignment Format

All work should be shown in time. If the student misses the deadline – the task is failed.

Midterm covered topics from previous lectures (weeks 1-6). It included multiple choice questions and cases (essays) and took about 1.5 hours.

The Final exam covered all course material and included multiple choice questions and cases. It lasts for 1.5 hours. Admission to the Final exam is possible only if all the tasks of the curriculum are covered.

After the Midterm and Final is graded a student has access to the grade only. Access to the attempt, corrects answers and information whether the answer is correct cannot be granted.

Academic dishonesty

Academic integrity is submitting one's own work and properly acknowledging the contributions of others. Forms of academic dishonesty include:

Plagiarism – submitting all or part of another's work as one's own in an academic exercise such as an examination, a computer program, or written assignment.

Cheating – using or attempting to use unauthorized materials on an examination or assignment, such as using unauthorized texts or notes or improperly obtaining (or attempting to obtain) copies of an examination or answers to an examination.

Facilitating Academic Dishonesty – helping another commit an act of dishonesty, such as substituting for an examination or completing an assignment for someone else.

Fabrication – altering or transmitting, without authorization, academic information or records.

Any violation of these rules constitutes academic dishonesty and is liable to result in a failing grade and disciplinary action. In case of any academic dishonesty a student is not allowed to continue or retake the assessment activity and for the Final the unsatisfactory grade (“0”) is assigned for the course total. Cases of the academic dishonesty are not considered by the Academic Council.

Midterm and Final are valid only if they are taken on-campus (room defined by the dean's office) and on UACU's computer/laptop or online on the student's computer/laptop using Zoom and other conditions defined by the dean's office to avoid the cases of academic dishonesty. Students who will not meet this requirement will be expelled from the course with grade “0”.

In case of missed Midterm or Final exam (for a valid reason like sickness or an emergency) a request to repeat the exam is possible. Permit to repeat a midterm or final exam is done through a letter to the dean's office with request and approval of subject lecturer.

Submission or retaking of any assessment activities after deadlines are forbidden.

Submission & Return Policy

Assignments must be submitted to the professor on or before the due date indicated in the Course Schedule. The assignments submitted after the due dates receive zero points.

**** NO MAKE –UP QUIZZES AND EXAMS ****

Lecture	Research Projects	Assignment due	Points
	T1. Managerial Accounting as a Tool for Managers	Homework & participation	1
	T2. Building Blocks of Managerial Accounting: business sectors and the Value Chain	Homework & participation	2
	T2. Building Blocks of Managerial Accounting: Classification of costs	Homework & participation, Quiz 1	3
	T3. Breakeven Analysis	Homework & participation	2
	T4. Marginal and Absorption costing	Homework & participation	1
	T5. Standard Costs and variances	Homework & participation	1
	Summing up material on Topic 1-5.	Quiz 2	3

	Mid Term		20
	T6. Budgeting: operating budgets	Homework & participation	2
	T6. Budgeting: financial budgets	Homework & participation Quiz 3	3
	T7. Responsibility Accounting and Decentralization	Homework & participation	1
	T8. Short-Term Decision Making	Homework & participation	1
	T9. Investment Appraisal: Capital Investment Decisions	Homework & participation	2
	T9. Investment Appraisal: The concept of time value of money	Homework & participation Quiz 4	3
	T10. Performance measurement and BSC	Homework & participation	2
	Summing up material on Topic 6-10. Presentation of students projects	Project presentation	8
	Final		40
	Attending lessons and activity on classes		5
Total			100

Recommended Materials

1. Mitchell Franklin, Patty Graubeal, Dixon Cooper. (2019) Principles of Accounting - Volume 1. Financial Accounting. – OpenStax © Rice University // <https://open.umn.edu/opentextbooks/textbooks/principles-of-accounting-volume-1-managerial-accounting>
2. Mitchell Franklin, Patty Graubeal, Dixon Cooper. (2019) Principles of Accounting. Volume 2. Managerial Accounting. – OpenStax © Rice University // <https://open.umn.edu/opentextbooks/textbooks/principles-of-accounting-volume-2-managerial-accounting>
3. Kurt Heisinger, Joe Hoyle (2012). Managerial Accounting. - [Saylor Foundation](https://open.umn.edu/opentextbooks/textbooks/managerial-accounting). // <https://open.umn.edu/opentextbooks/textbooks/managerial-accounting>
4. Larry M. Walther, Christopher J. Scousen. (2009) Managerial and Cost Accounting. // <https://bookboon.com/en/managerial-and-cost-accounting-ebook>
5. CIMA (2017) Subject P1. [Management Accounting](#). Study Text. Copyright © Kaplan Financial Limited.

** The above schedule and procedures are subject to change in the event of extenuating circumstances.*

Протокол засідання кафедр № 1 від 22.01.2022 року

Проректор з навчально-методичної роботи



Л.І.Кондратенко

Завідувач кафедри



Л.В.Жарова

Викладач



Л.А.Лещій